

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, March 10, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4006.

Date: March 5, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, March 10, 2020
0700 Hours - Board Room

1. Call to Order
2. Public Input
3. Board Committee Reports - **(ACTION)**
 - a. Board of Directors Minutes – February 11, 2020 (attachment) (TAB A)
 - b. Finance and Personnel Committee – February 25, 2020 (attachment) (TAB B)

January 2020 Finance Summary (attachment) (TAB C)
4. Executive Session regarding personnel matters and pending or contemplated litigation
5. 4th Quarter 2019 Quality Report – *Lori Ray, CNO* **(ACTION)** (attachment) (TAB D)
6. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
7. Education/Information
 - a. Review of Corona Virus & Other Infectious Diseases – *Lori Ray, CNO* (attachment) (TAB E)
 - b. Union Activities in Arizona – *Eric Neal, CPO* (attachment) (TAB F)
 - c. AHCCCs Rate Increase – *Keith Bryce, CFO* (attachment) (TAB G)
8. CEO Report (attachments) (TAB H)
9. Chairman’s Report
10. Adjournment

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, March 10, 2020
0700 Hours - Board Room

1. **Call to Order**
2. **Public Input**
3. **Board Committee Reports - (ACTION)**
 - a. **Board of Directors Minutes – February 11, 2020 (attachment) (TAB A)**
 - b. **Finance and Personnel Committee – February 25, 2020 (attachment) (TAB B)**

January 2020 Finance Summary (attachment) (TAB C)
4. **Executive Session regarding personnel matters and pending or contemplated litigation**
5. **4th Quarter 2019 Quality Report – *Lori Ray, CNO***
6. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
7. **Education/Information**
 - a. Review of Corona Virus & Other Infectious Diseases – *Lori Ray, CNO (attachment) (TAB D)*
 - b. Union Activities in Arizona – *Eric Neal, CPO (attachment) (TAB E)*
 - c. AHCCCs Rate Increase – *Keith Bryce, CFO (attachment) (TAB F)*
8. **CEO Report (attachments) (TAB G)**
9. **Chairman’s Report**
10. **Adjournment**

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, June 9, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: June 4, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, June 9, 2020
0700 Hours - Board Room

1. Call to Order
2. Public Input
3. Board Committee Reports - (ACTION)
 - a. Board of Directors Minutes – May 12, 2020 (attachment) (TAB A)
 - b. Finance Summary – April 2020 (attachment) (TAB B)
4. Executive Session– (ACTION)
 - a. Expansion of Clinical Services
5. Medical Staff – (ACTION)
 - a. MGRMC Credentialing/Privileging (attachment) (TAB C)
 - b. General Surgery Clinical Privileges (attachment) (TAB D)
 - c. Certified Nurse Midwife Privileges (attachment) (TAB E)
6. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
7. Education/Information
 - a. Articles on Healthcare Industry – (attachments) (TAB F)
8. CEO Report - (attachments) (TAB G)
9. Chairman’s Report

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, April 14, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: April 8, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, April 14, 2020
0700 Hours - Board Room

1. Call to Order
 - a. Roll Call of Directors

2. Public Input

3. Board Committee Reports - (ACTION)
 - a. Board of Directors Minutes – March 10, 2020 (attachment) (TAB A)
 - b. Finance and Personnel Committee – February 2020 Finance Summary (attachment) (TAB B)
 - c. Ad Hoc Cardio Services Subcommittee Minutes - February 25, 2020 (attachment) (TAB C)

4. Executive Session regarding personnel matters and pending or contemplated litigation – (ACTION)
 - a. Real Estate - (attachment) (TAB D)
 - b. Personnel Matter

5. Medical Staff – (ACTION)
 - a. MGRMC Credentialing – (attachment) (TAB E)

6. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

7. Education/Information
 - a. Organizational Update on COVID-19 Response – (attachment) (TAB F)

8. CEO Report - (attachments) (TAB G)

9. Chairman’s Report

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, May 12, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: May 7, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, May 12, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. **Roll Call of Directors**
2. **Public Input**
3. **2019 Financial Audit Report** – Presented by Tyler Bernier of Eide Bailly - **(ACTION)**
4. **Board Committee Reports** - **(ACTION)**
 - a. **Board of Directors Minutes** – April 14, 2020 (attachment) (TAB A)
 - b. **Finance Summary** – March 2020 (attachment) (TAB B)
5. **Executive Session regarding personnel matters and pending or contemplated litigation** – **(ACTION)**
 - a. **Real Estate**
 - b. **Conflict of Interest**
6. **Reports**
 - a. **District Report**
 - b. **Foundation Report**
 - c. **Auxiliary Report**
7. **Education/Information**
 - a. **Organizational Update on COVID-19 Response** – (attachments) (TAB C)
8. **CEO Report** - (attachments) (TAB D)
9. **Chairman's Report**

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, October 8, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: October 8, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, October 13, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors
2. **Public Input**
3. **Board Committee Reports**
 - a. Board of Directors Minutes – September 8, 2020 (TAB A) (ACTION)
 - b. Finance Committee Minutes – September 22, 2020 (TAB B) (ACTION)
4. **Executive Session**
5. **Board Business**
 - a. Approval of Construction Bid for Mt. Graham Surgical Associates Suite (TAB C) (ACTION)
 - b. 2nd Quarter 2020 Quality Report (ACTION)
 - c. Plan of Correction for Licensing Survey Deficiencies (TAB D)
 - i. Medical Staff Bylaws (TAB E) (ACTION)
 - ii. Quality Assurance and Process Improvement Plan (TAB F) (ACTION)
 - iii. Emergency Operations Disaster Plan (TAB G) (ACTION)
 - d. Approval of Policies (TAB H) (ACTION)
6. **Medical Staff**
 - a. Credentialing (TAB I) (ACTION)
 - b. Privileges – Internal Medicine (TAB J) (ACTION)
 - c. Privileges – Podiatry (TAB K) (ACTION)
7. **Reports**
 - a. District Report
 - b. Foundation Report (TAB L)
 - c. Auxiliary Report
8. **Education/Information**
 - a. Tour of New Medical Office Complex
9. **CEO Report** (TAB M)
10. **Chairman’s Report**

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, April 14, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: April 8, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, April 14, 2020
0700 Hours - Board Room

1. Call to Order
 - a. Roll Call of Directors

2. Public Input

3. Board Committee Reports - (ACTION)
 - a. Board of Directors Minutes – March 10, 2020 (attachment) (TAB A)
 - b. Finance and Personnel Committee – February 2020 Finance Summary (attachment) (TAB B)
 - c. Ad Hoc Cardio Services Subcommittee Minutes - February 25, 2020 (attachment) (TAB C)

4. Executive Session regarding personnel matters and pending or contemplated litigation – (ACTION)
 - a. Real Estate
 - b. Personnel Matter

5. Medical Staff – (ACTION)
 - a. MGRMC Credentialing – (attachment) (TAB D)

6. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

7. Education/Information
 - a. Organizational Update on COVID-19 Response – (attachment) (TAB E)

8. CEO Report - (attachments) (TAB F)

9. Chairman's Report

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, January 14, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Mark Marchetti, Chief Executive Officer of the Medical Center, at (928) 348-4006.

Date: December 5, 2019

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, January 14, 2020
0700 Hours - Board Room

1. Call to Order
2. Public Input
3. Board Committee Reports - **(ACTION)**
 - a. Board of Directors Minutes – December 10, 2019 (attachment) (TAB A)
 - a. Finance and Personnel Committee - November 2019 Finance Summary (attachment) (TAB B)
4. Executive Session regarding personnel matters and pending or contemplated litigation
5. Review Financial Reports for November 2019 – *Keith Bryce* (attachment) (TAB C)
6. Medical Staff
7. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
8. Education/Information (attachment) (TAB F)
9. CEO Report
10. Chairman's Report
11. Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, February 11, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Mark Marchetti, Chief Executive Officer of the Medical Center, at (928) 348-4006.

Date: February 6, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, February 11, 2020
0700 Hours - Board Room

1. **Call to Order**
2. **Public Input**
3. **Board Committee Reports - (ACTION)**
 - a. **Board of Directors Minutes – January 14, 2020 (attachment) (TAB A)**
 - b. **Finance and Personnel Committee – January 28, 2020 (attachment) (TAB B)**

December 2019 Finance Summary (attachment) (TAB C)
4. **Executive Session regarding personnel matters and pending or contemplated litigation- (ACTION)**
 - a. **Personnel; CEO Goals (attachment) (TAB D)**
5. **Medical Staff – (ACTION)**
 - a. **MGRMC Credentialing – (attachment) (TAB E)**
6. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
7. **Education/Information (attachment) (TAB F)**
8. **CEO Report (attachment) (TAB G)**
9. **Chairman’s Report**
10. **Adjournment**

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, March 10, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

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For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4006.

Date: March 5, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, March 10, 2020
0700 Hours - Board Room

1. Call to Order
2. Public Input
3. Board Committee Reports - **(ACTION)**
 - a. Board of Directors Minutes – February 11, 2020 (attachment) (TAB A)
 - b. Finance and Personnel Committee – February 25, 2020 (attachment) (TAB B)

January 2020 Finance Summary (attachment) (TAB C)
4. Executive Session regarding personnel matters and pending or contemplated litigation
5. 4th Quarter 2019 Quality Report – *Lori Ray, CNO* **(ACTION)** (attachment) (TAB D)
6. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
7. Education/Information
 - a. Review of Corona Virus & Other Infectious Diseases – *Lori Ray, CNO* (attachment) (TAB E)
 - b. Union Activities in Arizona – *Eric Neal, CPO* (attachment) (TAB F)
 - c. AHCCCs Rate Increase – *Keith Bryce, CFO* (attachment) (TAB G)
8. CEO Report (attachments) (TAB H)
9. Chairman’s Report
10. Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, July 14, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

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For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: July 9, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, July 14, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors

2. **Public Input**

3. **Board Committee Reports -**
 - a. Board of Directors Minutes – June 9, 2020 (TAB A) **(ACTION)**
 - b. Finance Committee Minutes – June 23, 2020 (TAB B) **(ACTION)**
 - c. Finance Summary – May 2020 (TAB C)

4. **Executive Session**
 - a. Discussion on rental rate for Hospital District/Corporate Lease **(ACTION)**

5. **Board Business**
 - a. Approval of Resolution Designating the CEO, CNO, CFO & Finance Director as authorized agents to submit forms and conduct business with AZ Dept. of Emergency & Military Affairs. **(ACTION)**
 - b. Review of Operational Initiative (TAB D)

6. **Quality Report**
 - a. 1st Quarter 2020 (TAB E) **(ACTION)**

7. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

8. **Education/Information**
 - a. Organizational Update on COVID-19 Response (TAB F)

9. **CEO Report (TAB E)**
 - a. Clinical Dashboard
 - b. Organizational Dashboard
 - c. Organizational Chart

10. **Chairman's Report**

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, September 8, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

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For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: September 3, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, September 8, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors

2. **Public Input**

3. **Board Committee Reports -**
 - a. Board of Directors Minutes – August 11, 2020 **(TAB A) (ACTION)**
 - b. Finance Committee Minutes – August 25, 2020 **(TAB B) (ACTION)**

4. **Executive Session**
 - a. Discuss Approval of Director of Dietary: Board Approval per Regulations

5. **Board Business**
 - a. Approval of Director of Dietary **(TAB C) (ACTION)**
 - b. Conflict of Interest Questionnaire for 990 Tax Form.

6. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

7. **Education/Information (TAB D)**
 - a. COVID-19

8. **CEO Report (TAB E)**
 - a. Dashboard: Clinical Services Lines
 - b. Organizational Projects

9. **Chairman’s Report**

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, November 10, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

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For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: November 5, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, November 10, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors

2. **Public Input**

3. **Board Committee Reports**
 - a. Board of Directors Minutes – October 13, 2020 **(ACTION)**
 - b. Finance Committee Minutes – October 27, 2020 **(ACTION)**

4. **Executive Session**

5. **Board Business**
 - a. Review and Approve Master List of Contracted Services **(ACTION)**

6. **Quality Report**
 - a. Education on CMS Quality Measures Reported to the Board of Directors

7. **Medical Staff**
 - a. Follow-up on Medical Staff Bylaws

8. **Policies & Procedures**
 - a. Policy and Procedures Development, Review and Approval

9. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

10. **Education/Information**

11. **CEO Report**
 - a. Dashboard: Operational Goals
 - b. Dashboard: Clinical Services Lines
 - c. Organizational Projects

12. **Chairman's Report**
 - a. Mortensen Thank You Note

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, November 10, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: November 5, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, November 10, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors
2. **Public Input**
3. **Board Committee Reports**
 - a. Board of Directors Minutes – October 13, 2020 **(ACTION)**
 - b. Finance Committee Minutes – October 27, 2020 **(ACTION)**
4. **Executive Session**
5. **Board Business**
 - a. Review and Approve Master List of Contracted Services **(ACTION)**
 - b. Review and Approve MGRMC 990 Tax Return **(ACTION)**
6. **Quality Report**
 - a. Education on CMS Quality Measures Reported to the Board of Directors
7. **Medical Staff**
 - a. Follow-up on Medical Staff Bylaws
8. **Policies & Procedures**
 - a. Policy and Procedures Development, Review and Approval
9. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report
10. **Education/Information**
11. **CEO Report**
 - a. Dashboard: Operational Goals
 - b. Dashboard: Clinical Services Lines
 - c. Organizational Projects
12. **Chairman's Report**
 - a. Mortensen Thank You Note

Adjournment

Pursuant to A.R.S. §38-431.03, the board may go into executive session to consult on any item that deals with personnel matters, pending or contemplated litigation, negotiations regarding acquisition/lease of real property, confidential records, contract negotiations, settlement and salary discussions, or other matters as allowed by law.

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, April 14, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: April 8, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, April 14, 2020
0700 Hours - Board Room

1. Call to Order
 - a. Roll Call of Directors

2. Public Input

3. Board Committee Reports - (ACTION)
 - a. Board of Directors Minutes – March 10, 2020 (attachment) (TAB A)
 - b. Finance and Personnel Committee – February 2020 Finance Summary (attachment) (TAB B)
 - c. Ad Hoc Cardio Services Subcommittee Minutes - February 25, 2020 (attachment) (TAB C)

4. Executive Session regarding personnel matters and pending or contemplated litigation – (ACTION)
 - a. Real Estate
 - b. Personnel Matter

5. Approval Paycheck Protection Program Loan – (ACTION)

6. Medical Staff – (ACTION)
 - a. MGRMC Credentialing – (attachment) (TAB D)

7. Reports
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

8. Education/Information
 - a. Organizational Update on COVID-19 Response – (attachment) (TAB E)

9. CEO Report - (attachments) (TAB F)

10. Chairman’s Report

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that Mt. Graham Regional Medical Center will be holding a Community Forum addressing designation change to a Critical Access Hospital on **Thursday, October 22, 2020 beginning at 5:30 p.m. to approximately 6:30 p.m. at the Graham County General Services Building, located at 921 W. Thatcher Boulevard, Safford, Arizona.**

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. This event is open to the public.

For further information, or for reasonable accommodation, please call Roland Knox, CEO, of the Hospital, at (928) 348-4006.

Date: October 20, 2020

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, August 11, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: August 6, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, August 11, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors

2. **Public Input**

3. **Board Committee Reports -**
 - a. Board of Directors Minutes – July 14, 2020 **(TAB A) (ACTION)**
 - b. Finance Committee Minutes – July 28, 2020 **(TAB B) (ACTION)**

4. **Executive Session**
 - a. Discuss Fourth Amendment to the District Lease; changes to section 17 of the Lease with the District.

5. **Board Business**
 - a. Fourth Amendment to the District Lease and Authorize Roland Knox to execute the amendment on behalf of Mt. Graham Regional Medical Center. **(ACTION)**

6. **Medical Staff**
 - a. Credentialing **(TAB C) (ACTION)**

7. **Reports**
 - a. District Report
 - b. Foundation Report
 - c. Auxiliary Report

8. **Education/Information**
 - a. Organizational Update on COVID-19 Response **(TAB D)**

9. **CEO Report (TAB E)**
 - a. Dashboard: Operational Goals
 - b. Dashboard: Clinical Services Lines
 - c. Organizational Projects

10. **Chairman's Report**

Adjournment

Mt. Graham Hospital District of Graham County, Arizona

Pursuant to A.R.S. §38-431.02 notice is hereby given to the members of the Mt. Graham Hospital District of Graham County, Arizona (the "District"), and to the general public, that a meeting of the Board of Directors of Mt. Graham Regional Medical Center, Inc., an Arizona nonprofit corporation (the "Hospital"), will be held on **Tuesday, December 8, 2020 beginning at 7:00 a.m. at the Medical Center Board Room**, 1600 20th Avenue, Safford, Arizona.

A quorum of members of the Board of Directors of the District may be present. With respect to the District, this is an EVENT only. It is not a meeting of the District. No District business will be conducted nor any action taken. If three (3) or more District members are present then this event will be open to the public. With regards to open meetings, Arizona law requires executive sessions are only for personnel matters, confidential records, legal advice/litigation, contract negotiations, settlement discussions, salary discussions, tribal negotiations, real estate transactions, or consideration of legal action.

The Board of Directors of the District cannot discuss or vote on matters of District business at this event, including items brought up as public comments or as part of the Medical Center's business. If any action by the District is needed, the item should be placed on the agenda for the next meeting of the Board of Directors of the District as required by the Arizona Open Meetings Law.

For further information, or for reasonable accommodation, please call Roland Knox, Chief Executive Officer of the Medical Center, at (928) 348-4003.

Date: December 3, 2020

MT. GRAHAM REGIONAL MEDICAL CENTER
Safford, Arizona

Board of Directors ~ AGENDA
Tuesday, December 8, 2020
0700 Hours - Board Room

1. **Call to Order**
 - a. Roll Call of Directors

2. **Public Input**

3. **Board Committee Reports**
 - a. Board of Directors Minutes – November 10, 2020 **(TAB) (ACTION)**
 - b. Financial Report October 2020 ~ *Keith Bryce* **(TAB)**

4. **Executive Session**
 - a. Personnel Discussion; CEO Contract Renewal

5. **Board Business**
 - a. Personnel Matter; CEO Contract Renewal **(ACTION)**
 - b. Review and Approval Hazard Vulnerability Assessment ~ *Lori Ray* **(TAB) (ACTION)**
 - c. Review and Approval 2021 Hospital Budget ~ *Keith Bryce* **(TAB) (ACTION)**
 - d. Review Schedule for Development & Presentation of MGRMC Strategic Plan ~ *Roland Knox* **(TAB)**

6. **Quality Report**
 - a. Informational Article **(TAB)**

7. **Medical Staff**
 - a. Credentialing ~ *Dr. Sampson* **(TAB) (ACTION)**
 - b. Medical Staff Services Policy C-Section for Fetal Indications ~ *Dr. Sampson* **(TAB) (ACTION)**

8. **Policies & Procedures**
 - a. Review and Approval of Policies & Procedures ~ *Roland Knox* **(TAB) (ACTION)**

9. **Reports**
 - a. District Report ~ *Dr. Carter*
 - b. Foundation Report ~ *Lori Ray*
 - c. Auxiliary Report ~ *Cindy Bryce*

10. **Education/Information (TAB)**

11. **CEO Report**
 - a. Dashboard: Clinical Services **(TAB)**
 - b. Organizational Projects **(TAB)**

12. **Chairman's Report**

Adjournment

Pursuant to A.R.S. §38-431.03, the board may go into executive session to consult on any item that deals with personnel matters, pending or contemplated litigation, negotiations regarding acquisition/lease of real property, confidential records, contract negotiations, settlement and salary discussions, or other matters as allowed by law.